



A light gray world map is centered in the background. Small square markers with city names are placed over the map: OSLO (Norway), LONDON (UK), NEW YORK (USA), SHANGHAI (China), and SINGAPORE (Singapore).

The Management of the Government Pension Fund Global

*Hearing before the Standing Committee on
Finance and Economic Affairs of the Storting
30 April 2013*

Yngve Slyngstad, Chief Executive Officer

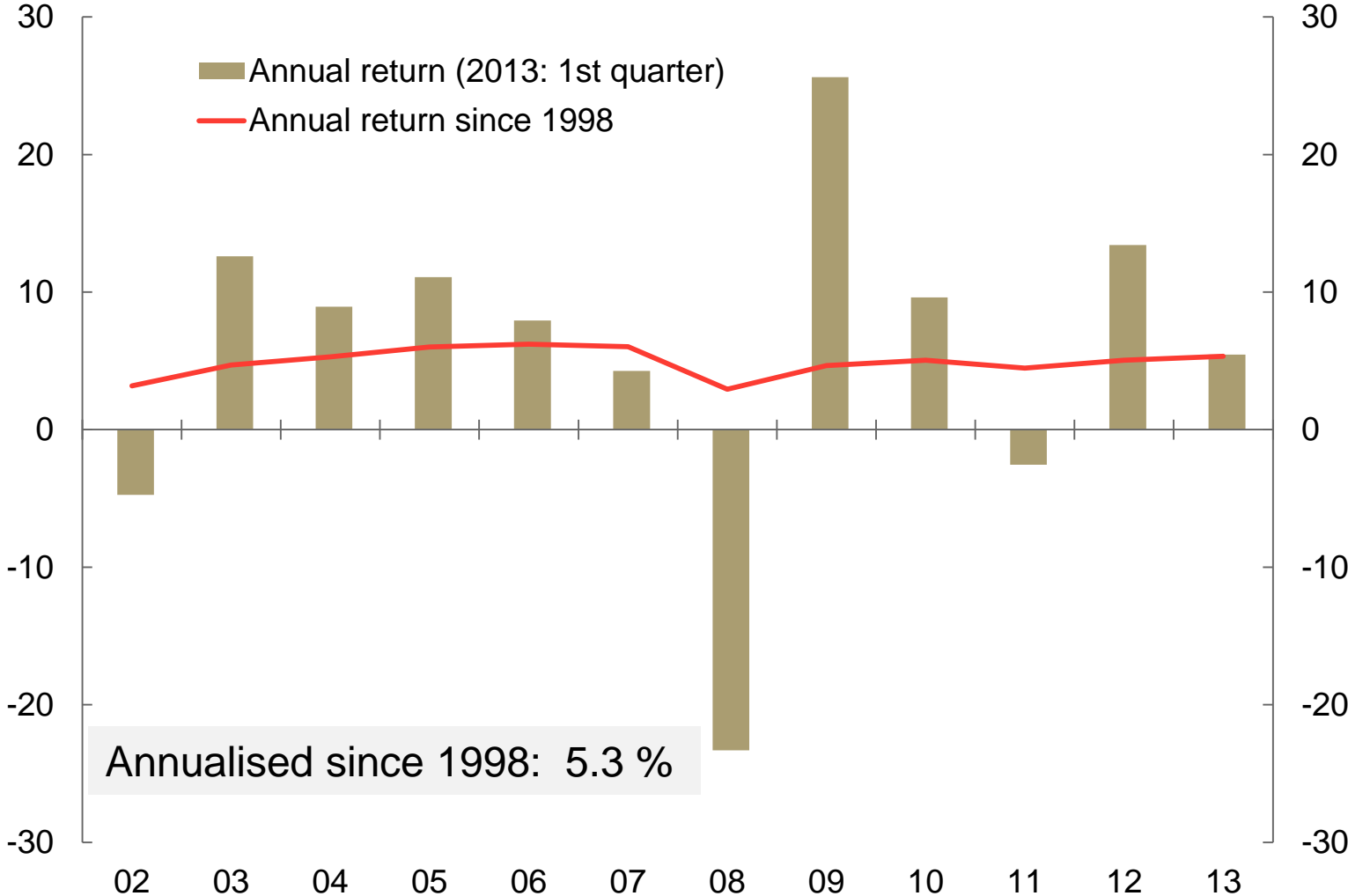
NBIM

Norges Bank Investment Management



Performance

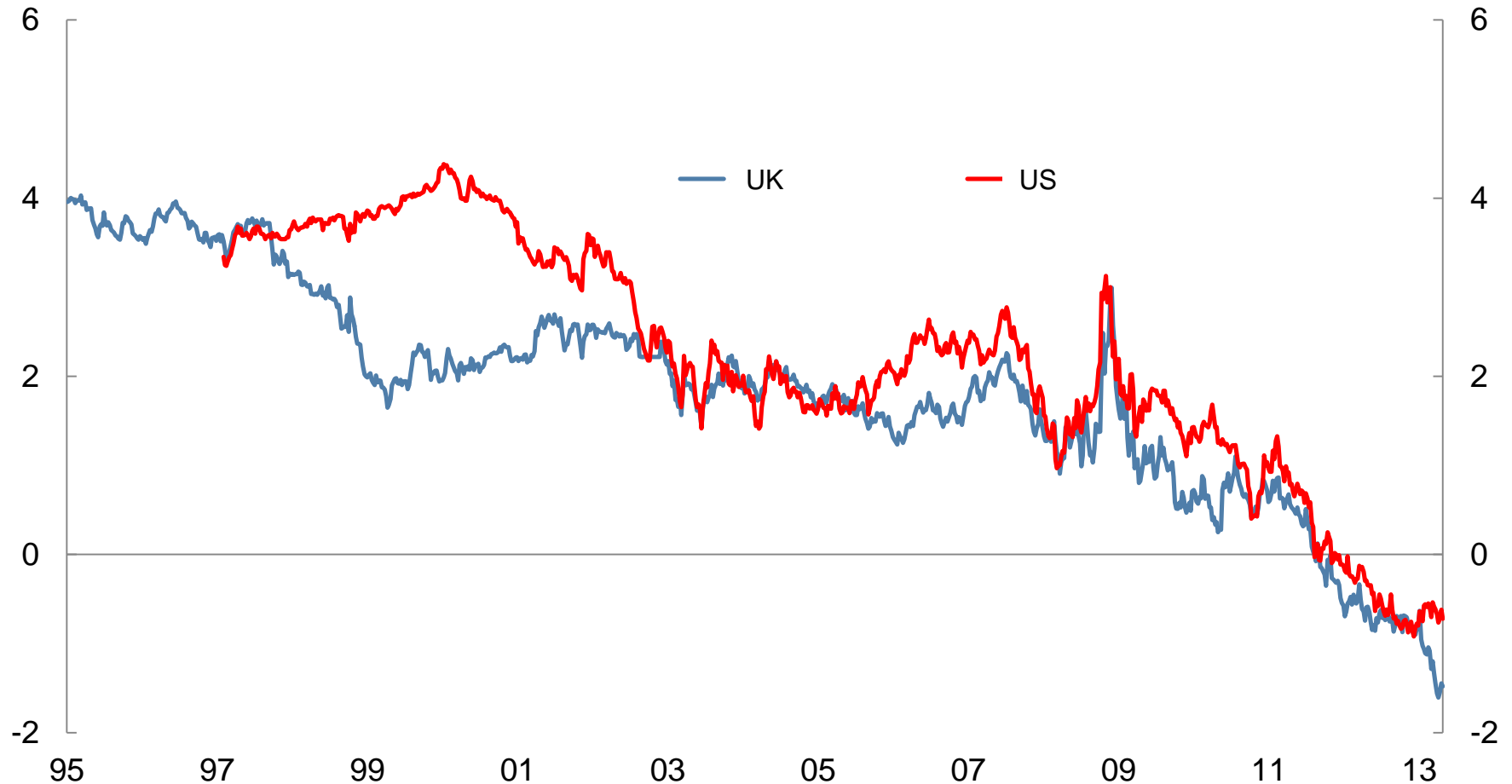
Percent



Source: NBIM

Yield of inflation-linked bonds

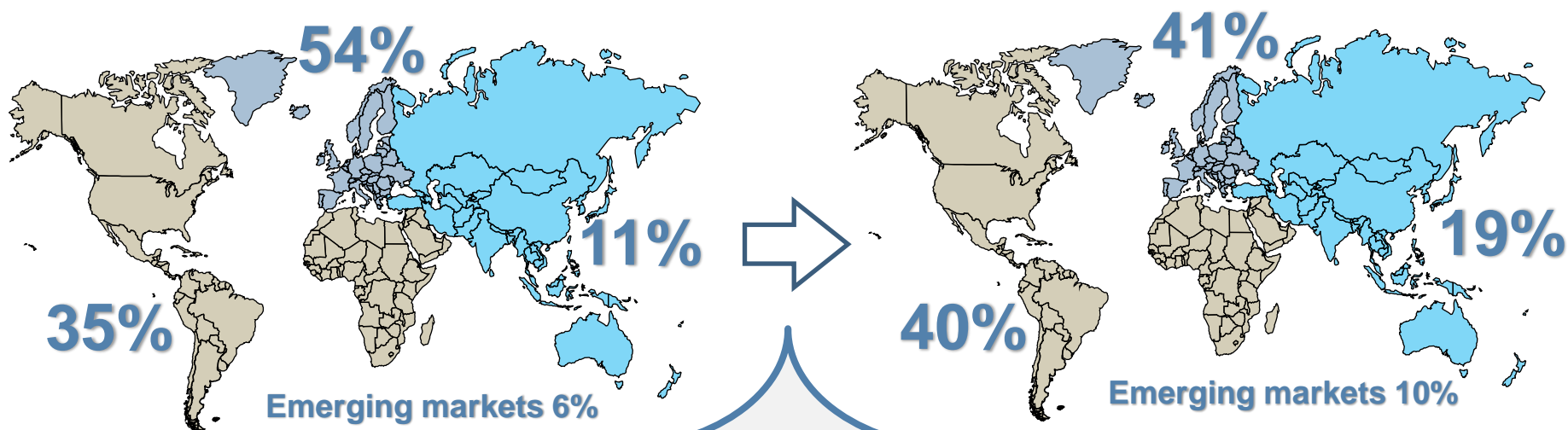
Percent, January 2005 - April 2013



Source: Bloomberg, Barclays

Changing the regional allocation

Target announced in Report to the Storting No. 17 (2011-2012)



31.03.2013	Equity	Fixed income	Total
America, Africa, Middle East	36.3%	44.7%	39.4%
Europe	45.7%	41.4%	44.1%
Asia / Oceania	18.0%	13.9%	16.5%
Of which emerging markets	10.0%	6.8%	8.8%

Source: NBIM, Ministry of Finance

New fixed income markets in 2012 and 2013

Fixed income (currency)

Chile (CLP)

China (CNY)

Czech Republic (CZK)

Hong Kong (HKD)

Hungary (HUF)

Israel (ILS)

Malaysia (MYR)

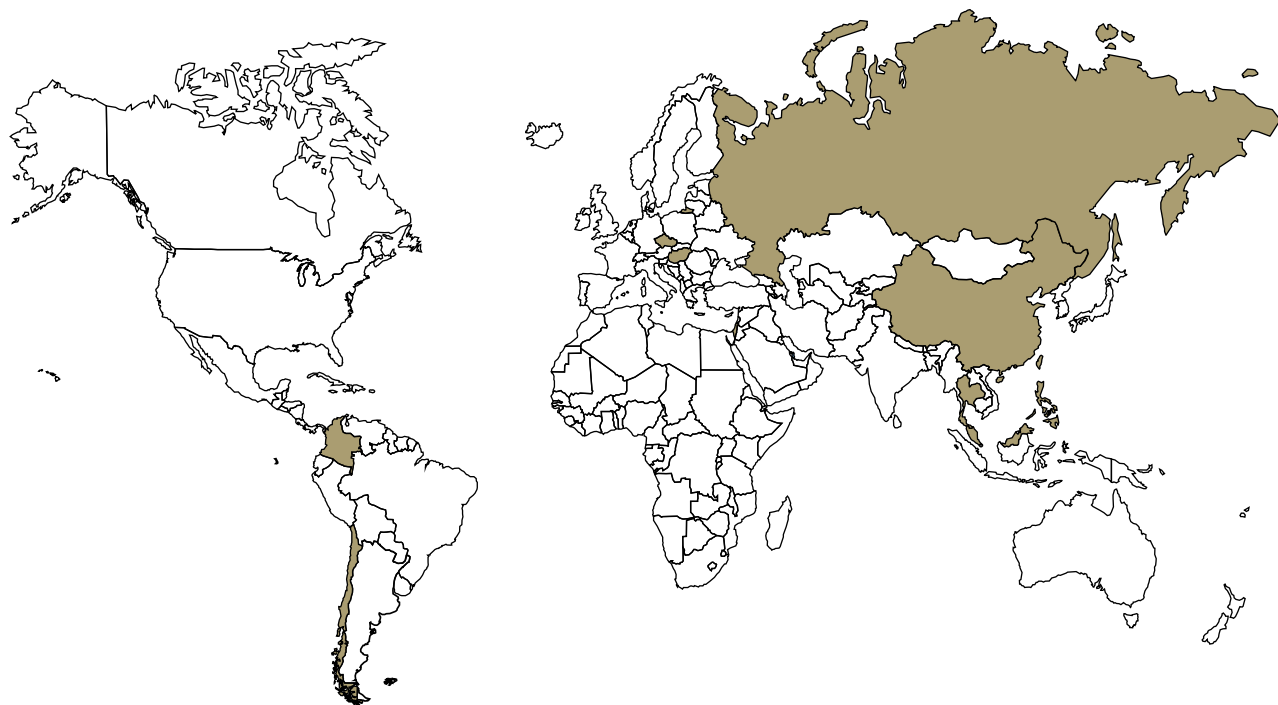
Philippines (PHP)

Russia (RUB)

Thailand (THB)

Taiwan (TWD)

Colombia (COP)



New equity markets in 2012 and 2013

Aksje

Bulgaria

Jordan

Kenya

Croatia

Kuwait

Oman

Qatar

Romania



Real estate investments



Responsible investor

Investor characteristics

Financial investor

Minority shareholder

Long-term horizon

Principle based



Active ownership focus areas

Markets:

- Well-functioning financial markets

Corporate governance:

- Equal treatment of shareholders
- Shareholder influence and board accountability

Environmental and social risks:

- Children's rights
- Climate change
- Water management

Environmental and social risks

Externalities may result in long-term risk for the fund



Environmental and social focus areas:

- Children Rights
- Climate change
- Water management

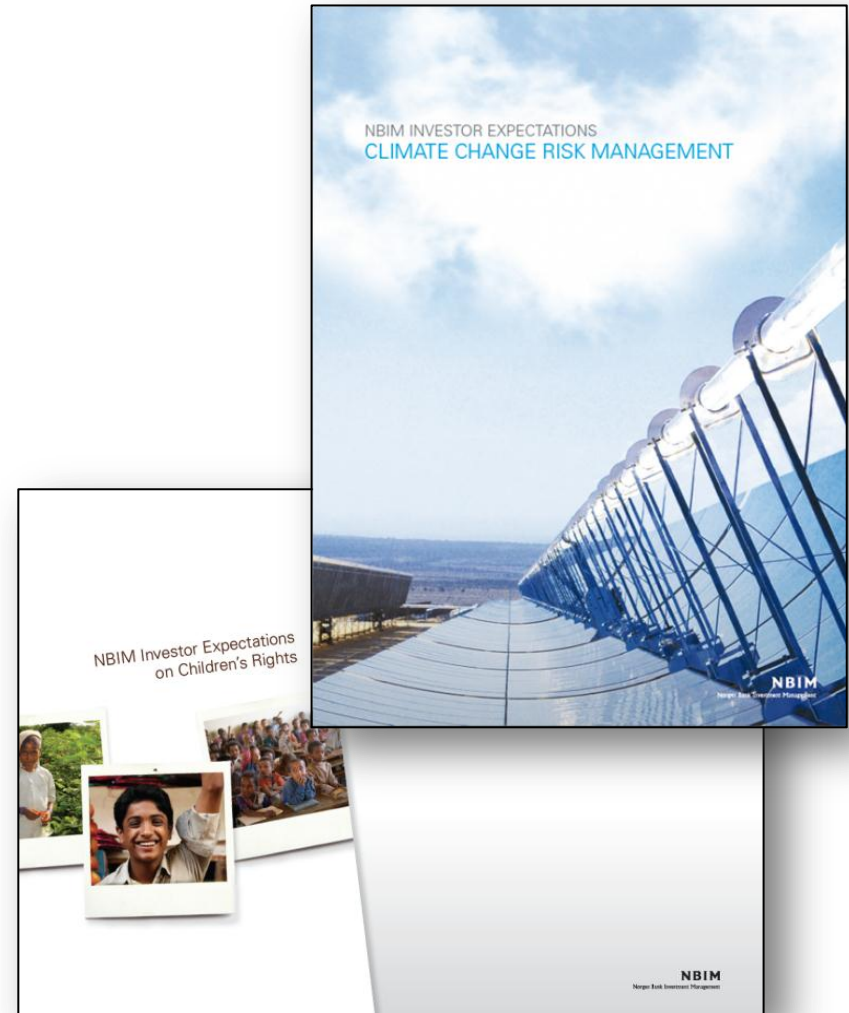


Tools include:

- Develop long-term principles
- Standard setting and collaboration
- Adjustments to portfolio based on risk analysis
- Voting and company contact
- Environmental and social risk factors integrated in investment decision making

Industry initiatives

- **Seed sector**
 - Industry standard for efforts against child labour in India
- **Cocoa suppliers and chocolate manufacturers**
 - Action plan against child labour in West Africa
- **Palm oil**
 - Tropical deforestation in Southeast Asia
 - Existing standard for sustainable palm oil production





A light gray world map serves as the background for the top half of the slide. Small square markers are placed over the locations of Oslo, London, New York, Shanghai, and Singapore, with their names written in a simple sans-serif font next to them.

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